

Agenda Committee of the Whole Tuesday, April 15, 2025

Council Chambers - City Hall 413 Fourth Street, Kaslo

Page

1. CALL TO ORDER

We respect and recognize the First Nations within whose unceded lands the Village of Kaslo is situated, including the Ktunaxa, Sinixt, and Sylix People, and the Indigenous and Metis Residents of our community.

The meeting is called to order at _____ p.m.

2. ADOPTION OF THE AGENDA

- 2.1 Addition of late items

 None
- 2.2 Adoption of the agenda

Recommendation:

THAT the agenda for the April 15, 2025 Committee of the Whole Meeting be adopted as presented.

3. DELEGATIONS

3.1 None

4. QUESTION PERIOD

An opportunity for members of the public to ask questions or make comments regarding items on the agenda.

5. DISCUSSION

5.1 2025 Budget Discussion

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- Revenue.pdf Ø
- 5-Year Financial Plan.pdf @

• Expenses.pdf Ø

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None

7. ADJOURNMENT

Recor	nmendation:
THAT	the Committee of the Whole meeting be adjourned at
	p.m.

2025 OPERATING AND CAPITAL PROJECTS	S (including funding sourc	es)
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PROJECT NAME	ACCOUNT NAME	FUNDING SOURCE	REVENUE	TOTAL	Comments
Asset Management	Planning Grant	2024 - BC - Infrastructure Planning Grant (Asset Management)	(10,000)		Contract Services - LandInfoTech and True Consulting
2024 Carry Forward	Grants - UBCM	2024 - UBCM - Asset Management Planning	(25,000)		Admin Labour & Benefits
	Transfer from Community Works Reserve		(10,000)		
	Transfer from Surplus	COVID Safe Restart	(15,000)		
				(60,000)	
Kemball Memorial Centre	Grants - ICIP Federal Infrastructure	2022 - BC - CERIP	(845,238)		Contract Services
2024 Carry Forward	Transfers from other Reserves	Kemball Memorial Centre	(55,000)		Labour & Benefits - Manager of Strategic Initiaves
	Grants - CBT	2023 - CBT - Basin Charge-Up	(105,600)		Eurodi a portotto Managor of Ottatoglo Millavoo
	Transfer from Surplus	COVID Safe Restart	(24,000)		
	Transfer from Carbon Reserve	GOVID Gale Nestalt	(50,000)		
	RDCK Community Development Program	Need to apply to RDCK	(40,000)		
	Building Grant	ETSI (not confirmed)	(40,000)		
	Transfer from surplus	SURPLUS (from interest allocated)	(121,203)		
	Transier nom surplus	SON LOS (Nom melest allocated)	(121,200)	(1,316,041)	
				(1,010,011)	
Arena	Grants - CBT - Buildings	2023 - CBT - Community Readiness	(104,148)		Backup Power. Mechanical - Mammoth quote + contingency for other trades
2024 Carry Forward	Transfer from Growing Communities Reserve		(50,000)		Labour & Benefits - Manager of Strategic Initiaves
	Transfer from Surplus	COVID Safe Restart	(13,442)		Kitchen Feasibility Study, Accessibility Feasibility Study
	Transfer from Arena Reserve	Need RDCK approval	(50,000)		
	RDCK Community Development Program	Need to apply to RDCK	(20,000)		
				(237,590)	
City Hall	Transfer from City Hall Reserve		(60,000)		Contract Services - Painting, Council Chamber Audio/Video
2024 Carry Forward	RDCK Community Development Program	Need to apply to RDCK	(30,000)		Contract Convices 1 ameng, Council Chamber Addition video
2024 Carry Forward	RDCR Community Development Program	Need to apply to RDCK	(30,000)	(90,000)	
				(30,000)	
Housing Initiatives	Planning Grant	2024 - BC - Housing Initiatives	(135,640)		Contract Services - zoning bylaw, subdivision servicing bylaw, Bill 44 requirements
2024 Carry Forward	•	·			Labour & Benefits - Manager of Strategic Initiaves
				(135,640)	
Active Transportation Network Plan	Planning Grant	2022 - BC - Active Transportation Grant	(6,779)		Contract Services - Watt Consulting
2024 Carry Forward	Transfer from Carbon Reserve		(17,113)		Labour & Benefits - Manager of Strategic Initiaves
				(23,892)	
					Wharf demo permit - make grant-ready. Contract services - engineering, archaelogical, legal, indigenous
Waterfront Planning	Planning Grant	2018 - BC - Rural Dividend	(69,700)		whan demo permit - make grant-ready. Contract services - engineering, archaelogical, legal, indigenou consultation
2024 Carry Forward	Planning Grant	2021 - RDCK CDP - Kaslo Bay Planning	(10,000)		Labour & Benefits - Manager of Strategic Initiaves
			(.5,555)		

2025 OPERATING AND CAPITAL PROJECTS (including funding sources)

PROJECT NAME	ACCOUNT NAME	FUNDING SOURCE		OTAL	Comments
8 South Kaslo Development Plan	Planning Grant	2021 - New Denver - Rural Resident Attraction*	(50,000)		Contract Services - Barefoot Planning
2024 Carry Forward	Planning Grant	2024 - BC - Housing Initiatives	(10,000)		Labour & Benefits - Manager of Strategic Initiaves
	*\$45,000 in 2021, \$5,000 upon final report to New Denver				
				(60,000)	
9 Front Street Park	Grants - CBT - Parks	2020 - CBT - Outdoor Revitalization - Front Street Park	(45,722)		Contract Services - Brenton Industries
2024 Carry Forward	Transfer from Parks Reserve		(15,241)		
				(60,963)	
10 Moyie Amphitheatre	Grants - CBT - Parks	2020 - CBT - Outdoor Revitalization - Front Street Park	(24,012)		Contract Services
2024 Carry Forward	Transfer from Community Works Reserve		(15,000)		
	Transfer from Parks Reserve		(15,988)		
				(55,000)	
11 Paving	Transfer from Community Works Reserve		(255,000)		Contract Services
2024 Carry Forward	Transfer from Growing Communities Reserve		(395,000)		
	Transfer from Transportation Reserve		(150,000)		
				(800,000)	
(2. Flood 9 Foreign Blooming			(07.000)		
12 Flood & Erosion Planning	Grants - Emergency Measures	2025 - EMCR - DRIF	(65,000)		Contract Services
	DRIF GRANT	*\$10,000 grant split with Sourcewater Protection Plan project	(4,500)		Labour & Benefits - Manager of Strategic Initiaves
				(69,500)	
				(09,500)	
13 Zero-Turn Mower	Transfer from Equipment Reserve		(25,000)		Zero-Turn Mower
2024 Carry Forward	Transier from Equipment Neserve		(23,000)		Zelo-1 ulli Mowel
2021 00.11, 1 0.110.1				(25,000)	
				(23,000)	
14 LED Streetlights	Transfer from Carbon Reserve		(40,000)		
Multi-Year	Transfer from Sarbott Rossivo		(10,000)		
				(40,000)	
				(,)	
15 WTP UV Treatment	Federal & Provincial Grant - water utility	2022 - ICIP Environmental Quality	(630,464)		Contract Services
2024 Carry Forward	Transfer from Water Reserve		(293,791)		
•	RDCK Water Utility Support	Deferred revenue RDCK	(35,463)		
	Transfer from WATER to GEN for admin	Extra admin for project work	(10,000)		
	2.	· · · · · · · · · · · · · · · · · · ·	(-//	(969,718)	
				-/	
16 PRV 4 Replacement	Transfer from Water Reserve		(115,000)		Contract Services
2024 Carry Forward	Transfer from Community Works Reserve		(115,000)		
•	•		, ,	(230,000)	

			2025 OPERATING AND CAPITAL PROJEC	TS (including fundi	ng sources)	
	PROJECT NAME	ACCOUNT NAME	FUNDING SOURCE	REVENUE	TOTAL	Comments
17	Source Water Protection Plan	Emergency Funding	2025 - EMCR - DRIF	(85,000)		Contract Services
		Emergency Funding	2025 split with flood	(5,500)		Labour & Benefits - Manager of Strategic Initiaves
					(90,500)	
18		Transfer from Growing Communities Reserve		(60,000)		Contract Services
	2024 Carry Forward		(trsf madde gen to operating for this)			
					(60,000)	
10	Information System Upgrades	Transfer from Comples	COVID Safe Restart	(40,500)		MAIC Work Management Com Module
19	2024 Carry Forward	Transfer from Surplus	COVID Sale Restart	(18,500)		MAIS Work Management, Scan Module
	2024 Garry I Giward				(18,500)	
					(10,500)	
20	Next Generation 911	Grants - UBCM	2023 - UBCM NG911	(40,000)		RDCK GIS fees, Contract Services
	2024 Carry Forward	G.a.Ke G2GIII	2020 020	(10,000)		Labour & Benefits - Manager of Strategic Initiaves
	•				(40,000)	
					, ,	
21	Street Signs & Road Markings	Grants - Other	ICBC	(7,460)		
	2024 Carry Forward	Transfer from Transportation Reserve		(7,460)		
					(14,920)	
22	Groundwater Testing	Grants - UBCM	2025 - BC - Infrastructure Planning Grant (Groundwater)	(9,850)		Contract Services - Masse Environmental
		Transfer from Sewer Reserve		(4,850)		
					(14,700)	
00	FireSmart	O THROW B T I' O '	OOOS LIDOM ODI	(200,000)		F' 0 10 10 10 10 10 10 10 10 10 10 10 10 1
23	rireSiliart	Grant UBCM - Protective Services	2025 - UBCM - CRI	(300,000)		Labour - FireSmart Coordinator. 2024 CRI \$25,000, 2025 CRI \$67,500
		Grant UBCM - Protective Services Grants - CBT - other	2024 - UBCM - CRI	(67,345)		Benefits - FireSmart Coordinator 2024 CRI \$5,900, 2025 CRI \$15,500
		Grants - CBT - other	2024 - CBT - Youth Coordinator	(18,968)		Rebates, training, education, mitigation, etc. 2024 CRI \$36,445, 2025 CRI \$117,000 Contract Services - Fuel Modifications
						Labour & benefits - Youth FireSmart Coordinator
					(386,313)	Labour & Deficitio - Foutil Priestrial Coordinator
				,	(300,313)	
24	Library	Transfer from Community Works Reserve		(50,000)		See council resolution - re: grant application/project; DETERMINE APPROPRIATE GL
	-	Transfer from Growing Communities Reserve		(318,000)		
		<u> </u>		V11	(368,000)	
				TOTAL	(5,245,977)	

RESERVES

RESERVE FUNDS & ACCOUNTS	Opening Balance January 1, 2025	2025 Transfers To Reserve	2025 Transfers From Reserve	Closing Balance December 31, 2025 (not including interest)
Aerodrome	141,104	0	(3,500)	137,604
Buildings, Machinery, Vehicles, Equipment	95,503	46,627	(25,000)	117,130
City Hall National Historic Site	77,160	0	(60,000)	17,160
Community Works (Canada Community Building Fund/Gas Tax)	334,313	116,735	(445,000)	6,048
Contingency	132,762	0		132,762
Climate Action (Carbon/GHG)	172,145	0	(107,113)	65,032
Growing Communities	987,020	0	(823,000)	164,020
Arena Property (incl. Curling Club, Racquet Courts)	196,207	10,000	(86,026)	120,181
Public Arts	3,021	0		3,021
Kemball Memorial Centre	55,323	0	(55,000)	323
Library	587,884	0	0	587,884
Parks, Recreation, Open Spaces	204,076	10,000	(41,229)	172,847
Sick Leave Bank & Settlement	46,158	0		46,158
Transportation	172,248	5,000	(172,460)	4,788
Cemetery Care	102,642	4,190		106,832
Sewer Infrastructure	239,332	52,027	(4,850)	286,509
Water Infrastructure	542,862	221,269	(408,791)	355,340
TOTAL	4,089,760	465,848	(2,231,969)	2,323,639

SURPLUS	Opening Balance January 1, 2025		2025 Transfers From Surplus	Closing Balance December 31, 2025
Surplus - General	569,954		(121,203)	448,751
Surplus - COVID Safe Restart	150,929		(150,929)	0
Surplus - Water	220,863		0	220,863
Surplus - Wastewater	67,030		0	67,030
TOTAL	1,008,776	-	(272,132)	736,644

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TOTAL	5,098,536	465,848	(2,504,101)	3,060,283

RE	VENUE	2024 Budget	2024 YTD	2025 DRAFT	Subtotals	Notes
CO	LLECTIONS FOR OTHERS					
	School Tax Collection	(593,187)	(591,848)	(621,441)		
	Police Tax Collection	(81,632)	(81,421)	(85,792)		
	RDCK Tax Collection	(649,271)	(662,127)	(699,206)		Based on 2024 actual
	Hospital District Collection	(56,102)	(57,547)	(60,424)		Based on 2024 actual
	MFA Collection	(73)	(73)	(76)		
	BCAA Collection	(13,636)	(13,599)	(14,279)		
	Other Collections (PILTs)	(24,561)	(24,584)	(25,814)		
	Collections for Others	(1,418,463)	(1,431,199)		(1,507,032)	
GE	NERAL TAX REVENUE					
	Residential Class 1	(660,586)	(659,697)	(706,827)		
	Utilities Class 2	(16,517)	(16,517)	(17,674)		
	Light Industry class 5	(2,213)	(2,213)	(2,368)		
	Business class 6	(101,577)	(100,563)	(108,687)		
	Rec/Non profit - Class 8	(1,095)	(1,055)	(1,172)		
	Supportive Housing - Class 3	0	0	0		
	Farm Class 9	(12)	(12)	(13)		
	General Tax Revenue	(782,000)	(780,057)	,	(836,740)	
GR	ANTS IN LIEU					
CIV	Federal PILT	(14,215)	(14,258)	(14,250)		
	LGA 1% Telus	(2,522)	(2,522)	(2,211)		Based on trend
	LGA 1% Fortis	(17,108)	(17,108)	(17,178)		Based on trend
	Other 1%	0	0	0		
	Grants-in-Lieu	(33,845)	(33,889)		(33,639)	
- AV	A DENIAL TIES & INTEREST					
IAX	(PENALTIES & INTEREST	(40.000)	(44.007)	(42.000)		
-	Tax Penalties	(12,000)	(11,807)	(13,080)		December 4 and 4
-	Arrears Interest	(2,000)	(2,969)	(2,180)		Based on trend
Pa	Delinquent Interest	(400)	(990)	(436)		Based on trend
Page	Tax Penalties & Interest	(14,400)	(15,766)		(15,696)	
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REVENUE	2024 Budget	2024 YTD	2025 DRAFT	Subtotals	Notes
SALE OF SERVICES					
Internal Revenues-Committees/Projects,photocopies	(30)	0	0		Based on trend
Sales Other	(200)	(1,178)	(350)		Based on trend
Public Works Sales OTHER	(500)	(173)	(300)		Based on trend
EV Charging Station Revenue	(800)	(1,154)	(950)		Based on trend
Public Works Sales GRAVEL	(5,000)	0	0		2025 no sales expected
Tipping fees	(26,000)	(24,489)	(25,000)		Based on trend
Recycling contract revenue	(27,000)	(26,963)	(27,000)		
Memorials & Donations	(70,000)	(72,624)	(13,500)		2025 only memorial benches expected
Sale of Services	(129,530)	(126,581)		(67,100)	
CAMPGROUND					
Campground Revenue	(40,000)	(39,746)	(39,500)		Note -
Campground	(40,000)	(39,746)		(39,500)	
LICENSES & PERMITS					
Business Licenses	(47.500)	(40,000)	(47.500)		December of the state of
	(17,500)	(19,998)	(17,500)		Based on trend
Sign Permit Fees Bylaw Enforcement Fine	(40)	(200)	(30)		Based on trend
Burning Permit Fees	(200)	(200)	(100)		Based on trend
Dog Licenses	(50)	(60)	(50)		Based on trend
Licenses & Permits	(900)	(878)	(875)	(40 EEE)	Based on trend
Licenses a Fermits	(18,690)	(21,136)		(18,555)	
PLANNING & DEVELOPMENT					
Building Permits	(598)	(550)	(450)		Based on trend
Subdivision and Zoning Fees	(8,000)	(18,837)	(7,500)		Based on trend
OCP Development Permit Fees	(2,500)	(2,000)	(2,500)		
DVP, BOV Fees (Zoning)	(3,000)	(1,250)	(1,800)		Based on trend
Planning & Development	(14,098)	(22,637)		(12,250)	

VENUE	2024 Budget	2024 YTD	2025 DRAFT	Subtotals Notes
NTAL & LEASES				
Contract Lease - City Hall only	(11,000)	(12,080)	(11,250)	Based on trend
Public Works Rental	(1,200)	(840)	(850)	Based on trend
License of Occupation Fees	(1,800)	(1,291)	(1,600)	Based on trend
Park Rental Fees	(10,500)	(8,200)	(13,350)	Based on trend
Kemball Rent & Leases	(55,000)	(43,126)	(40,000)	Based on trend. Pennywise vacancy
Rental of Municipal Buildings and Rooms	(300)	(70)	(150)	Based on trend
Building & Property Leases	(15,300)	(9,389)	(11,000)	Based on trend
Boat Club Leases	(3,040)	(12,401)	(4,800)	Based on lease rates
Rental & Leases	(98,140)	(87,397)		(83,000)
RODROME				
Aerodrome Lease & Commercial Use Fees	(14,000)	(13,171)	(13,000)	Based on trend
Aerodrome	(14,000)	(13,171)		(13,000)
HER INCOME				
BC Streetlighting Grant	(934)	(925)	(900)	Based on trend
Library Building & Land Donations	(20,000)	(303,354)	0	No donations expected
Building sales/ donations	(15,000)	0	0	No donations expected
Other Misc. Revenue	(5,000)	(6,941)	(5,000)	Based on trend
Logging Revenue-Firesmart Project	(38,000)	(48,071)	0	No logging in 2025
School Tax Administration Fee	(2,650)	(2,675)	(2,725)	
Other Income	(81,584)	(361,965)		(8,625)
ESTMENT INCOME				
ESTIMENT INCOME	(00,000)	(71,908)	(46,000)	2025 lower interest rate expected
_	(80,000)			
Interest - Operating Accounts Interest - Holding/Deferred	(80,000)	(61,811)	(42,000)	2025 lower interest rate expected

REVENUE	2024 Budget	2024 YTD	2025 DRAFT	Subtotals	Notes
CAPITAL & PROJECT FUNDING					
Borrowing proceeds for a vehicle	0	0	0		
Grant UBCM - Protective Services	(294,200)	(218,180)	(367,345)		
Building Grant	0	0	(75,000)		
Grants- Emergency Measures	0	0	(69,500)		
Grants - CBT	(82,564)	0	(105,600)		
Canada Community Building Fund (CCBF)	(108,206)	(111,176)	(116,735)		
Grants - ICIP Federal Infrastructure	(1,053,532)	(70,025)	(845,238)		
Grants - CBT - Buildings	0	(16,069)	(104,148)		
Grants - CBT - Parks	(139,087)	(53,756)	(69,734)		
Grants - Other Federal	0	0	0		
Capital & Project Funding	(1,677,590)	(469,207)		(1,753,300)	
NON-CAPITAL CONDITIONAL FUNDING			·		
Planning Grant	(285,959)	(16,991)	(292,119)		
Provincial Economic Development Grant	(100,000)	(100,000)	0		
Grants - Other	(3,000)	(1,500)	(8,960)		
Grants - UBCM	(78,974)	(72,350)	(65,000)		
RDCK Parks and Recreation	(28,575)	(27,684)	(31,500)		From RDCK
RDCK Community Development Program	(72,853)	0	(94,000)		
Climate Action Grant	(140,884)	(140,884)	0		
Grant - Federal	(3,400)	(30,208)	(3,400)		Summer Jobs
Grants - CBT - Other	(35,900)	(19,999)	(18,968)		FireSmart
Non-Capital Conditional Funding	(749,545)	(409,616)		(513,947)	
UNCONDITIONAL FUNDING					
Small Community Protection Grant	(345,000)	(381,400)	(381,400)		Based on trend
Unconditional Funding	(345,000)	(381,400)		(381,400)	

EVENUE	2024 Budget	2024 YTD	2025 DRAFT	Subtotals	Notes
ATER RATES & CHARGES					
Water user rates	(306,000)	(324,979)	(339,228)	5% inc	crease based on 2024 actuals
Water connection fees	(10,000)	(9,236)	(14,000)	Based	on trend
Water Discount	25,805	26,334	26,000		
Water Connection Construction Charges	(10,000)	(37,324)	(14,000)	Based	on trend
Campground Shower Fees	(2,000)	(2,359)	(2,500)	Based	on trend
Water Utility Interest (Late Fees)	(1,000)	(912)	(500)	Based	on trend
Water Rates & Charges	(303,195)	(348,477)		(344,228)	
VATER TAXATION					
Parcel Tax Water	(75,139)	(75,173)	(92,314)		
Water Taxation	(75,139)	(75,173)		(92,314)	
VATER OTHER REVENUE					
Emergency Funding	0	0	(90,500)		
RDCK Water Utility Support	(42,000)	(6,537)	(35,463)		
Tranfer from General to Water	0	0	(2,000)		
Prior Year Surplus/Deficit (WU)	0	0	0		
Water Other Revenue	(42,000)	(6,537)		(127,963)	
VATER CAPITAL FUNDING					
Grants - CBT	0	0	0		
Federal & Provincial Grants	(746,499)	(116,077)	(630,464)		
Transfer from Water Reserve	(253,108)	(35,675)	(408,791)		
Transfer to Water Utility from Community Works	(26,393)	0	(115,000)		
Water Capital Funding	(1,026,000)	(151,751)	, , ,	(1,154,255)	

REVENUE	2024 Budget	2024 YTD	2025 DRAFT	Subtotals	Notes
	2024 Budget	2024 110	ZUZU DRAI I	Subtotals	Notes
WASTEWATER RATES & CHARGES					
Sewer User Rates	(141,445)	(143,888)	(140,782)		5% increase based on 2024 actuals
WWTP Access Fee	(8,350)	(4,492)	(8,000)		Based on trend
Sewer Connection Installation Charges	0	0	0		
Sewer Rates & Charges	(149,795)	(148,380)		(148,782)	
WASTEWATER TAXATION					
Parcel Tax Sewer	(16,764)	(16,765)	(20,871)		
Sewer Taxation	(16,764)	(16,765)		(20,871)	
WASTEWATER OTHER REVENUE					
Sani Dump & Campground	(5,650)	(9,950)	(6,000)		
Other fees	(1,300)	(9,930)	(0,000)		
Sewer Other Revenue	(6,950)	(9,950)	O	(6,000)	
WASTEWATER CAPITAL FUNDING					
Federal/Provincial Grant (Sewer)	(50,000)	0	(9,850)		
Transfer from Sewer Capital Reserve	0	0	(4,850)		
Transfer from General to Sewer	0	0	(10,300)		
Transfer from General to Sewer (Community Works)			(60,000)		
Sewer Capital Funding	(50,000)	0		(85,000)	
CEMETERIES					
Cemetery Open/Close Fees	(4,000)	(2,150)	(4,250)		Based on trend
Cemetery Other Income & Donations	(5,000)	(2,517)	(2,500)		Based on trend
Cemetery Maintenance Fees	(3,000)	(2,452)	(4,000)		Based on trend
Cemeteries	(12,000)	(7,119)	, , ,	(10,750)	

REVENUE	2024 Budget	2024 YTD	2025 DRAFT	Subtotals	Notes
TRANSFER FROM RESERVES					
Transfers from other Reserves	(64,261)	(30,679)	(55,000)		
Transfers from other Reserves (Interest)	(75,000)	(148,884)	(100,000)		
Transfer from Community Works Reserve	(255,000)	(11,519)	(445,000)		
Transfer from Growing Communities Reserve	(382,000)	(4,017)	(823,000)		
Transfer from Transportation Reserve	0	0	(172,460)		Crack sealing, line painting
Transfer from Buildings, Vehicles, Equipment Reserve	(33,000)	(10,574)	(25,000)		
Transfer from Library Reserve	0	0	0		
Transfer from Climate Action Reserve	(42,353)	(24,994)	(107,113)		
Transfer from Public Arts Reserve	0	0	0		
Transfer from Parks, Recreation, Open Spaces Reser	(50,078)	(21,634)	(41,229)		Vimy Park washroom roof
Transfer from City Hall Reserve	(32,647)	0	(60,000)		
Transfer from Arena, Curling, Racquet Courts Reserve	0	(17,182)	(86,026)		Grant to arena
Transfer from Cemetery Maintenance Reserve	0	0	0		
Transfer from Aerodrome Reserve	0	0	(3,500)		Crack sealing, asphalt repair
Transfers from Reserves	(934,339)	(269,483)		(1,918,328)	
TRANSFERS FROM SURPLUS					
Safe Restart/COVID-19 Grant	(142,600)	0	0		
Transfer from Surplus	0	0	(150,929)		COVID funds project and operating
Prior Year Surplus/Deficit	0	0	(121,203)		
Transfers from Surplus	(142,600)	0		(272,132)	
TRANSFERS BETWEEN ACCOUNTS					
Transfer from Water Service Charges	(28,764)	(28,764)	(40,000)		Allocation adjustment
Transfer from Water Fund (Addn Admin Fees)			(15,000)		
Transfer from Sewer Service Charges	(22,270)	(22,270)	(25,000)		Allocation adjustment
Transfers between Accounts	(51,034)	(51,034)		(80,000)	
	(8,356,703)	(5,412,156)		(9,632,407)	

5 YEAR FINANCIAL PLAN					
REVENUE	2025	2026	2027	2028	2029
General Tax Revenue	(836,740)	(895,312)	(957,984)	(1,025,042)	(1,096,795)
Grants-in-Lieu	(33,639)	(33,975)	(34,315)	(34,658)	(35,005)
Tax Penalties & Interest	(15,696)	(15,853)	(16,011)	(16,172)	(16,333)
Sale of Services	(67,100)	(69,113)	(71,186)	(73,322)	(75,522)
Licenses & Permits	(18,555)	(18,741)	(18,928)	(19,117)	(19,308)
Planning & Development	(12,250)	(12,495)	(12,745)	(13,000)	(13,260)
Rental & Leases	(83,000)	(85,490)	(88,055)	(90,696)	(93,417)
Other Income	(8,625)	(8,711)	(8,798)	(8,886)	(8,975)
Investment Income	(88,000)	(91,520)	(95,181)	(98,988)	(102,948)
Campground	(39,500)	(40,290)	(41,096)	(41,918)	(42,756)
Aerodrome	(13,000)	(13,260)	(13,525)	(13,796)	(14,072)
Cemeteries	(10,750)	(10,965)	(11,184)	(11,408)	(11,636)
Capital & Project Funding	(1,753,300)	(1,753,300)	(1,753,300)	(1,753,300)	(1,753,300)
Non-Capital Conditional Funding	(513,947)	(513,947)	(513,947)	(513,947)	(513,947)
Unconditional Funding	(381,400)	(389,028)	(396,809)	(404,745)	(412,840)
Sale of Assets & Land	0	0	0	0	0
Transfers between Accounts	(80,000)	(80,000)	(80,000)	(80,000)	(80,000)
Transfers from Reserves	(1,918,328)	(1,918,328)	(1,918,328)	(1,918,328)	(1,918,328)
Transfers from Surplus	(272,132)	(272,132)	(272,132)	(272,132)	(272,132)
Water Rates & Charges	(344,228)	(354,555)	(365,191)	(376,147)	(387,432)
Water Taxation	(92,314)	(110,777)	(132,932)	(159,519)	(191,422)
Water Other Revenue	(127,963)	(127,963)	(127,963)	(127,963)	(127,963)
Water Capital Funding	(1,154,255)	(1,154,255)	(1,154,255)	(1,154,255)	(1,154,255)
Sewer Rates & Charges	(148,782)	(153,245)	(157,843)	(162,578)	(167,455)
Sewer Taxation	(20,871)	(25,045)	(30,054)	(36,065)	(43,278)
Sewer Other Revenue	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
Sewer Capital Funding	(85,000)	(85,000)	(85,000)	(85,000)	(85,000)
Collections for Others	(1,507,032)	(1,582,384)	(1,661,503)	(1,744,578)	(1,831,807)
TOTAL REVENUE	(9,632,407)	(9,821,684)	(10,024,266)	(10,241,560)	(10,475,186)

5 YEAR FINANCIAL PLAN					
EXPENDITURES	2025	2026	2027	2028	2029
Council & Administration	814,992	839,441	864,625	890,563	917,280
Supplies & Services	209,167	215,442	221,905	228,562	235,419
Protective Services	473,776	487,989	502,628	517,707	533,239
Planning & Economic Development	349,282	359,760	370,553	381,670	393,120
Facilities	170,420	175,533	180,799	186,223	191,809
Recreation & Culture	133,467	137,471	141,595	145,843	150,218
PW Operations	309,465	318,749	328,312	338,161	348,306
PW Fleet & Equipment	69,750	71,843	73,998	76,218	78,504
Environmental Services	112,223	115,590	119,057	122,629	126,308
Campground	20,865	21,491	22,136	22,800	23,484
Aerodrome	18,310	18,859	19,425	20,007	20,608
Cemeteries	2,310	2,379	2,450	2,524	2,599
Debt Servicing	-	-	-	-	-
Capital & Projects	2,994,384	1,753,300	1,753,300	1,753,300	1,753,300
Transfers between Accounts	190,000	197,600	205,504	213,724	222,273
Transfers to Reserves	292,552	1,507,013	1,497,237	1,489,523	1,484,106
Water Personnel	116,523	120,019	123,620	127,328	131,148
Water Operating	176,250	181,538	186,984	192,593	198,371
Water Debt Servicing	-	-	-	-	
Water Emergency Management	-				
Water Capital Expenditures	1,189,718	1,154,255	1,154,255	1,154,255	1,154,255
Transfer to Water Reserve	221,269	291,738	315,483	343,707	377,298
Sewer Personnel	100,956	103,985	107,104	110,317	113,627
Sewer Operating	47,670	49,100	50,573	52,090	53,652
Sewer Debt Servicing	-	-	-	-	
Sewer Capital Expenditures	60,000	85,000	85,000	85,000	85,000
Transfer to Sewer Reserve	52,027	31,206	36,220	42,236	49,454
Collections for Others	1,507,032	1,582,384	1,661,503	1,744,578	1,831,807
TOTAL EXPENDITURES	9,632,407	9,821,684	10,024,266	10,241,560	10,475,186
NET	-\$ 0	\$ -	\$ -	\$ -	\$ -

EXPENSES	2024 Budget	2024 YTD	2025 DRAFT	Subtotals	Notes
REMITTANCE TO OTHERS					
School Tax Collection	593,187	587,462	621,441		
Police Tax Collection	81,632	81,104	85,792		
RDCK Tax Collection	649,271	663,833	699,206		Based on 2024 actual
Hospital District Collection	56,102	57,693	60,424		Based on 2024 actual
MFA Collection	73	73	76		
BCAA Collection	13,636	13,635	14,279		
GIL/PILT Collections for other agencies	24,561	24,584	25,814		
Collections for Others	1,418,463	1,428,385		1,507,032	
COUNCIL & ADMINISTRATION					
Council Indemnity/Stipend	31,308	33,971	34,787		2.4% CPI increase, based on 2024 actual
Mayor Indemnity/Stipend	14,715	16,121	16,508		2.4% CPI increase, based on 2024 actual
Mayor Travel	3,000	2,512	2,500		Based on trend
Council Travel	22,000	14,794	15,000		Based on trend
Council Benefits	12,737	24,301	24,000		Council added to benefits plan
Staff Salaries	567,338	584,886	573,391		3% wage increase. Allocation adjustment
Benefits - General Admin. Dept.	124,814	124,247	121,805		Allocation adjustment
Staff Travel and Training	2,000	2,966	5,000		Unionized staff training
Committee Expenses	1,500	1,189	4,500		Increase \$2,000 for engagement & events
Management Travel & Training	12,000	14,439	17,500		Temp. increase funded by reserve
Employer Health Tax (EHT) Prov.	12,600	781	0		\$1m exemption
Council & Administration	804,011	820,209		814,992	

EXPENSES	2024 Budget	2024 YTD	2025 DRAFT	Subtotals	Notes
SUPPLIES & SERVICES					
General Advertising	4,000	4,992	5,000		Based on trend
Insurance - Liability, MIABC, Crime, Associate, etc	20,000	22,928	23,000		Based on trend
Postage	3,000	3,196	2,750		Based on trend
Office supplies	5,500	7,958	6,250		Based on trend
Sundry	2,000	3,772	3,200		Based on trend
Telephone	3,600	4,226	4,200		Based on trend
Office Utilities and Internet	8,500	9,197	9,717		5.65% FortisBC increase, based on trend
Lease Fees	2,050	3,121	2,150		
Computer Hardware and Software	10,000	12,494	31,500		Temp. increase funded by reserve
Other	0	57	50		
Usage fees	300	626	350		Based on trend
Audit	42,000	50,894	50,000		Temp. increase funded by reserve
Legal Services	2,000	8,985	5,000		Based on trend
IT Support and AMais software Support	65,875	34,716	37,500		Based on trend
Professional Services Other	72,000	97,605	25,000		2024 temp CAO/CFO
Memberships and Promotional	4,500	3,314	3,500		Based on trend
Supplies & Services	245,325	268,081		209,167	
PROTECTIVE SERVICES					
CBT Project - Building Renovation	50,000	20,086	17,526		
Project - UBCM (CRI)	208,334	105,022	253,445		
CBT Project - FireSmart	35,900	15,905	18,968		
Staff Salaries - FireSmart	70,964	55,608	92,500		3% wage increase
Benefits - FireSmart	14,902	13,139	21,400		
Fire Inspection Services	1,000	0	0		Incl. in RDCK service
Staff Salaries - Dike	334	383	355		3% wage increase. Allocation adjustment
Benefits - Dike	77	147	82		
Dike Engineering Advisory Services	0	0	66,000		
Bylaw Enforcement	1,000	102	500		Based on trend
Special Protective Services (Wildsafe)	2,000	2,000	3,000		Wildsafe fee increase
Wood Stove grant	500	100	0		Service lo longer admin. by RDCK
Logging Expense - Firesmart Project	38,000	41,688	0		No logging in 2025
Protective Services	373,011	234,093		473,776	
17					
of 25		2			

EXPENSES	2024 Budget	2024 YTD	2025 DRAFT	Subtotals	Notes
PLANNING & ECONOMIC DEVELOPMENT					
Asset Management Coordinator - Benefits	0	3	0		
Planning/Development	269,959	34,677	270,340		
Project - Asset Management	15,000	18,874	45,000		
CDP & Flow-Through Grants	3,000	1,100	1,500		CBT Grant - Kaslo Birthday & Family Day
Municipal Grants	10,791	5,398	7,500		
Chamber of Commerce Grant-in-aid	7,500	7,500	4,050		NKLSS -\$7,500. May Days +\$4,050
Community Grant Flow-thru	16,500	0	0		
Infrastructure Planning Project	30,000	16,423	20,892		
Planning & Economic Development	352,750	83,975		349,282	
FACILITIES					
Insurance - Property	99,796	95,837	98,712		Based on trend
Janitorial and Other Services	12,000	10,447	10,500		Based on trend
City Hall Sewer User Fee	2,590	2,590	2,500		
Kemball Hydro, Propane, Janitorial	29,000	29,962	33,828		5.65% FortisBC increase, based on trend
Other Buildings Maintenance & Repairs	10,000	1,091	6,500		Based on trend
Kemball Maintenance & Repairs	3,500	2,792	2,800		Based on trend
City Hall Maintenance & Repairs	10,000	10,964	10,500		Based on trend
Municipal Property Sewer User Fees (excl. City Hall	7,448	7,448	5,080		User Fee rate increase
Facilities	174,334	161,132		170,420	

EXPENSES	2024 Budget	2024 YTD	2025 DRAFT	Subtotals	Notes
RECREATION & CULTURE					
Staff Salaries - Parks & Recreation	36,727	45,297	39,037		3% wage increase. Allocation adjustment
Benefits - Parks & Recreation	8,447	11,612	8,979		
Public Washroom Maintenance	16,200	18,508	23,500		Based on trend.2025 add Vimy Park
Park and Boulevard Maintenance	10,000	9,078	10,000		
Parks and Boulevard Minor Capital	4,000	0	14,500		Vimy Park washroom roof funded from reserve
Staff Salaries Buildings	3,339	5,453	3,549		3% wage increase. Allocation adjustment
Benefits - Buildings	768	1,514	816		
Power (Buildings and Parks)	1,800	2,629	2,750		5.65% FortisBC increase, based on trend
Memorial Monuments & Projects	10,000	22,361	13,500		Based on trend
Spring & Fall Recreation Grants	11,000	9,900	10,000		\$10,000 from RDCK + \$1,500 admin.
Landscaping and Tree maintenance	2,000	5,300	2,500		Based on trend
Downtown Gardening/Basket Expenses	321	34	100		Based on trend
Landscaping project	3,000	0	0		
Staff Salaries Boat Launch & Wharf	334	0	355		3% wage increase. Allocation adjustment
Benefits - Boat Launch & Wharf	77	0	82		
FLNRO Boat Club Lease Payment	2,640	2,640	2,800		Province moorage lease
Boat launch/ public wharf maintenance	1,000	0	1,000		
Recreation & Culture	111,653	134,325		133,467	
CAMPGROUND					
Campground Operation and Maintenance	5,000	8,892	10,000		Based on trend
Campground Minor Capital	10,000	0	0		
Staff Salaries - Campground	3,339	5,672	3,549		3% wage increase. Allocation adjustment
Benefits - Campground	768	1,701	816		
Fees due to Water from Campground	4,150	4,150	2,000		Shower fees transferred to Water
Fees due to Sewer from Campground	5,650	5,650	4,500		Sewer User fees exp transferred to Sewer utitlities
Campground	28,908	26,065		20,865	

EXPENSES	2024 Budget	2024 YTD	2025 DRAFT	Subtotals	Notes
PW OPERATIONS					
Staff Salary - PW	123,536	104,910	131,307		3% wage increase. Allocation adjustment
Benefits - PW	28,413	33,571	30,201		
Staff Travel and Training	1,000	0	1,000		
Public Works Shop, Office Supplies	300	148	200		Based on trend
Public Works Telephone and Mobile Communications	1,500	1,522	1,550		
Public Works Utilities	7,000	9,138	9,750		5.65% FortisBC increase, based on trend
Computer Hardware and Software	500	0	0		
Staff Salary - Vehicle & Equipment Maintenance	8,347	10,306	8,872		3% wage increase. Allocation adjustment
Benefits - Vehicle & Equipment Maintenance	1,920	2,742	2,041		
Public Works rental fees	500	1,179	500		
Public Works Safety Gear & Safety Equipment	2,500	300	1,800		Based on trend
Public Works Supplies, Materials, Small Tools	4,000	5,071	4,500		Based on trend
Staff Salary -Transportation	20,033	25,366	21,293		3% wage increase. Allocation adjustment
Benefits -Transportation	4,608	6,919	4,897		
Transportation Maintenance/Gravel Pit	1,000	0	500		Based on trencd
Municipal Streetlight Service and Power	20,000	18,322	19,000		Based on trend
Roads and Sidewalks Maintenance	30,000	16,332	40,000		Crack sealing and line painting funded from reserve
Staff Salary - Snow Removal	23,372	10,953	24,842		3% wage increase. Allocation adjustment
Benefits - Snow Removal	5,375	3,292	5,714		
Fortis Streetlight Maintenance	3,000	4,902	1,500		Based on trend
Drainage Maintenance	1,000	0	0		Based on trend
PW Operations	287,904	254,972		309,465	

EX	PENSES	2024 Budget	2024 YTC	2025 DRAFT	Subtotals	Notes
PW	FLEET & EQUIPMENT					
	Fleet Insurance	11,000	9,45	10,000		Based on trend
	Dump Truck and Sander Maintenance	4,000	2,49	2,500		Based on trend
	Mower Maintenance	300	15	750		Based on trend
	Trailer Unit Maintenance	200		0		Based on trend
	Backhoe Maintenance	3,000	78	2,000		Based on trend
	Lift Truck Maintenance	8,500	4,48	5,000		Based on trend
	Loader and Sweeper Maintenance	15,000	2,86	8,000		Based on trend
	Bobcat, ClubCar & Sweeper Maintenance	3,000	1,00	2,750		Based on trend
	Grader Maintenance	500	89	750		Based on trend
	Ford Ranger Maintenance	2,000	33	1,500		Based on trend
	4x4 Pickup Maintenance	2,000	4,80	2,000		Based on trend
	Small Equipment Maintenance	1,500	2,99	1,500		Based on trend
	Ford Lightning Pickup (EV)	2,000		2,000		Based on trend
	Public Works Minor Asset Purchase	0		0		
	Lubricants and Fluids	1,000	57	1,000		
	Fuel	33,000	25,94	30,000		Based on trend
	PW Fleet & Equipment	87,000	56,77	9	69,750	
FN\	/IRONMENTAL SERVICES					
	Staff Salaries - Garbage & Recycling	668		710		3% wage increase. Allocation adjustment
	Benefits - Garbage & Recycling	154		163		
	Recycling Services	28,000	28,14			
	RDCK Tipping fees	18,900				RDCK rate increase
	Recycle Bins	500				Based on trend
	Solid Waste Services	63,633				Based on trend
	Environmental Services	111,854	110,02		112,223	
AEF	RODROME					
	Staff Salaries Aerodrome	1,002				3% wage increase. Allocation adjustment
	Benefits - Aerodrome	230				
	Aerodrome Insurance	13,283				Based on trend
<u> ا</u> ي	Aerodrome Maintenance & Resurfacing	500		·		Crack sealing & asphalt repair funded from reserve
age –	Aerodrome	15,515	14,96	7	18,310	
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EXPENSES	2024 Budget	2024 YTD	2025 DRAFT	Subtotals Notes
DEBT SERVICING				
Debt servicing Interest	500	72	0	Loan paid off
MFA Debt Servicing: Leasing, loans and short term	7,059	7,091	0	Loan paid off
Debt Servicing	7,559	7,163		0
CAPITAL & PROJECTS				
Project - Kaslo City Hall	0	0	90,000	
Project - Other	1,075,625	70,025	1,292,041	
Capital Improvements - Building	170,000	2,195	212,434	
Capital Improvements - Parks	225,450	56,175	115,963	
Capital Improvements - Drainage	166,327	149,112	0	
Capital Improvements - Roads	515,000	27,019	854,920	
Capital Improvements - Vimy Park	0	6,507	0	
Capital Improvements - Leased Buildings	0	0	36,026	Grant from arena reserve
Capital Purchase - PW Vehicles & Equipment	33,000	11,452	25,000	
Capital & Projects	2,185,402	322,485		2,994,384
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XPENSES	2024 Budget	2024 YTD	2025 DRAFT	Subtotals	Notes
ATER PERSONNEL					
Wages & Salaries	55,090	57,567	58,556		3% wage increase. Allocation adjustment
Benefits	12,671	16,411	13,468		
Staff Training & Development	6,000	4,260	4,500		Based on trend
Administration	28,764	28,764	40,000		Allocation adjustment
Water Personnel	102,525	107,002		116,523	
ATER OPERATING					
Utilities	20,000	21,647	25,000		5.65% FortisBC increase, based on trend
Water leases and licenses	2,400	1,880	2,000		Based on trend
Water survey and legal	2,885		500		Based on trend
PRV Repair & Maintenance	1,000	1,212	250		Based on trend
Water Treatment Plant Maintenance	5,000	3,437	6,000		Based on trend
Water Treatment Plant Supplies	18,000	14,405	18,000		Dasca on tiona
Water Treatment Plant Hardware	6,000	14,400	2,500		Based on trend
Insurance Deductible - Dam Flood	0,000	0	0		Dasca on tiona
Water professional services	6,000	8,553	6,000		
Water Utility General Maintenance	11,000	1,699	8,500		Based on trend
Water operational contingency	5,000	0	0,000		Based on trend
Professional services Engineering	18,000	0	87,000		Based on trend
Service Connections and Backflow Prgm	10,000	38,903	12,500		Based on trend
Water Utility Insurance	8,474	8,061	8,000		Based on trend
Water Operating	113,759	99,796	0,000	176,250	Dasca on tena
Trails: Operating	110,700	00,100		170,200	
ATER CAPITAL EXPENDITURES					
Water Capital Infrastructure Project	1,068,000	155,645	1,189,718		
Water Capital Expenditures	1,068,000	155,645		1,189,718	
RANSFER TO/(FROM) WATER					
Transfer to Water Capital Infrastructure Reserve	162,050	63,730	221,269		
Transfer to Water Reserve	162,050	63,730			Parcel tax plus net operating
Trailorer to trater resource	102,000	00,100		Water	
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EXPENSES	20	24 Budget	2024	YTD	2025 DRAFT	Subtotals	Notes
WASTEWATER PERSONNEL							
Wages & Salaries		56,760	;	34,081	60,330		3% wage increase. Allocation adjustment
Benefits		13,055		11,562	13,876		
Staff Training & Development		2,276		1,903	1,750		Based on trend
Administration		22,270	:	22,270	25,000		Allocation adjustment
Sewer Personnel		94,361	Ī	69,816		100,956	
WASTEWATER OPERATING							
Insurance		3,050		2,912	3,200		Based on trend
Sewer office supplies		500		237	100		Based on trend
Utilities		11,000		10,004	10,570		5.65% FortisBC increase, based on trend
Sewer Leases and Licenses		0		(100)	0		
Safety Gear & Supplies		1,500		1,440	1,300		Based on trend
Legal		0		16	0		
Sewer Professional Services		5,000		5,137	19,200		Based on trend
Sewer Maintenance		6,360		6,902	7,000		Based on trend
Lift Station Maintenance		3,000		578	1,500		Based on trend
Sewer maintenance servicing		5,000		1,871	4,300		Based on trend
Sewer Connection Parts & Supplies		2,000		0	500		Based on trend
Sewer Operating		37,410	:	28,997		47,670	
WASTEWATER CAPITAL EXPENI	DITURES						
Sewer Capital Equipment		0		0	0		
Sewer Capital Infrastructure		50,000		0	60,000		
Sewer Capital Expenditures		50,000		0		60,000	
TRANSFER TO/(FROM) WASTEW							
Transfer to the Sewer Capital Infrastr	ructure Reserve	41,739	4	41,739	52,027		
Transfer to Sewer Reserve		41,739	4	41,739		52,027	Parcel tax plus net operating
						Wastewater	
CEMETERIES							
Staff Salary - Cemetery		1,002		4,825	1,065		3% wage increase. Allocation adjustment
Benefits - Cemetery Cemetery Maintenance		230		1,195	245		
Cemetery Maintenance		1,000		479	1,000		
Cemeteries Cemeteries		2,232		6,498		2,310	
of _			C			Cemetery	
25			5 -				

2024 Budget	2024 YTD	2025 DRAFT	Subtotals	Notes
75,000	148,884	100,000		Canada Community Building Fund/Gas Tax
10,000	10,000	10,000		From RDCK
5,000	5,000	0		
5,000	5,000	5,000		
39,000	39,000	46,627		\$1,400/year Thrift Store
21,092	29,307	10,000		From RDCK
0	0	0		
0	0	0		
140,884	140,884	0		
108,206	111,176	116,735		
5,000	5,000	0		
0	0	0		
0	0	0		
20,000	303,354	0		
0	0	0		
1,000	0	4,190		
430,183	797,605		292,552	
0	0	0		
		115,000		
756	718	60,000		
0	0	15,000		
0	0	0		
0	0	0		
756	718		190,000	
			Transfers	
8,306,703	5,294,198		9,632,407	
	75,000 10,000 5,000 39,000 21,092 0 140,884 108,206 5,000 0 20,000 0 1,000 430,183	75,000 148,884 10,000 10,000 5,000 5,000 5,000 5,000 39,000 39,000 21,092 29,307 0 0 0 0 0 140,884 140,884 108,206 111,176 5,000 5,000 0 0 0 0 0 0 20,000 303,354 0 0 0 1,000 0 430,183 797,605	75,000	10,000